






Outcome	CSP Leads	Portfolio holder	Data owner	Key performance indicator	2012/13 Outturn / Baseline	2013/14 profiled targets				2013/14 Target	Performance Q1 2013/14	Performance Q2 2013/14	Dirction of travel	Commentary	
						Q1 Target	Q2 Target	Q3 Target	Q4 Target						
MOPAC 7	Victor Olisa (Haringey MPS Borough Commander)	Supt Mark Wolski & Hazel Simmonds (Interim Head of Community Safety)	Karl Thomas (Police BIU) & Peter de Bourg (Business Intelligence Team, LBH)	Burglary offences	3,149	699	734	799	760	2,992 (5% reduction)	646	630	↑	Cumulative performance shows Burglary has fallen by 22.6% (373 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG recorded smaller reduction of 7.6% and 4.4% respectively. Compared to Q1 burglary has fallen slightly by 2.5% or 16 fewer offences. However, there has been a rise in residential burglaries since the end of Q2 which corresponds with an opposite trend at this time last year meaning this target is at risk and will be a priority in Q4.	
				Robbery offences	1,049	303	260	213	222	997 (5% reduction)	272	224	↑	Haringey's Robbery rate of 1.94 per thousand population is just above the MPS and MSG rates of 1.85 and 1.81 respectively. Cumulative performance shows Robbery has fallen by 20.6% (129 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw smaller reductions of 15.4% and 12.4% respectively.	
				Theft from motor vehicle offences	2,619	683	606	595	604	2,488 (5% reduction)	549	643	↑	There was an increase in theft from vehicles in Q2 which rose by 17% (94 additional offences). This was more prevalent in the west of the borough and possibly linked to offending in neighbouring Barnet. This has resulted in Theft from MV offences missing the Q2 target of 606 offences by 6% - however the trend for the cumulative Apr-Sep 2013 period was down by 18.2% compared to the same period last year, greater than both the London and MSG reductions of 6.4% and 6.9% respectively and remains green against the year end target.	
				Theft of motor vehicle offences	873	221	231	225	196	873 (maintain)	206	225	↑	Haringey's Theft of MV rate of 1.69 per thousand population is greater than both the MPS and MSG rates of 1.28 and 1.25 respectively. Cumulative performance shows Theft of MV offences has fallen by 7.5% (35 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw slightly higher reductions of 9.5% and 10.6% respectively. Compared to Q1 Theft of MV has risen by 9.2% or 19 additional offences	
				Theft from a person offences	1,231	276	238	356	262	1,133 (8% reduction)	463	334	↓	The Stone Roses concerts resulted in a surge in crime in Finsbury Park which contributed to a 58% spike in Theft from person offences compared to Q1 2012. Police have confirmed the spike was due to the concerts on June 7 and 8, with 98 allegations of mobile phone theft made alone - some of which are believed to be the work of organised criminal gangs. As result of this Haringey is unlikely to attain its annual target of 1133 (8% reduction). Following this spike, Theft from person offences fell significantly by 28% (129 fewer offences) to 334 in Q2 compared to Q1 however this is still significantly above the Q2 average of 235 offences over the last three years	
				Criminal damage offences	1,940	539	514	468	420	1,940 (maintain)	448	448	↑	Haringey's Criminal damage rate of 3.51 per thousand population is greater than the MPS rate of 3.38 but below the MSG rates of 3.96. Cumulative performance shows Criminal damage fell by 15.9% (170 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw smaller reductions of 8.7% and 3.5% respectively. The number of offences in Q2 has remained unchanged.	
				Violence with injury offences	2,200	556	555	499	459	2,068 (6% reduction)	482	514	↑	Haringey's Violence with injury (VWI) rate of 3.9 per thousand population is above both the MPS and MSG rates of 3.49 and 3.83 respectively. Cumulative performance shows VWI fell by 17.9% (217 fewer offences) for Apr - Sep 2013 compared to the corresponding period in 2012. Both London and the MSG saw significantly smaller reductions of 6.3% and 1.2% respectively. Compared to Q1 VWI increased by 6.6% or 32 more offences but is green against the target.	
Outcome 1: Rebuild and improve public confidence in policing and maintaining community safety	Supt Mark Wolski & Stephen McDonnell (Deputy Director, LBH)	Hazel Simmonds (Interim Head of Service, CST) & CI Jane Easton,	Zoe Robertson (Council single frontline survey)	Community confidence in dealing with crime and anti-social behaviour (percentage of residents who feel the council and police are dealing with crime and anti-social behaviour effectively)	54%	59%	59%	59%	59%	59%	54%	58%	↑	Q2 performance has increased by 4% to 58% within 1% of its target changing from red to amber status (within 5% of its target). Good news and now up to 5%. Lots of joint targeted work in particular areas, hoping to see a leap of 3-4% over the next quarter. Linked to BWF work and the Duggan inquest - there is a team actively on the estate and using street a week process to speak to every resident.	
			MPS Karl Thomas (Police BIU)	Community confidence in policing	50%	55%	55%	55%	55%	(55%)	55%	59%	↑	Community confidence in policing has also risen by 4% to 59% in Q2 exceeding its target by 4% A local target of 60% has been set in agreement with police	
Outcome 2: Prevent and minimise gang-related activity and victimisation	Supt Stephen Clayman	Senior policy officer in CST (Gangs) / Integrated Gangs Manager - to be recruited	Jack Duncton (Project Support, CST)	Reduce re-offending by the Gang Exit Team						20% over 4 years		see comments		This work is in transition and a baseline for the coming few years is under development. There is further work to be done on pulling together the matrix and improving data collection. The initial cohort under contract to NACRO was showing a re-offending rate of 76.5% at end Q2	
				Increase number of cases under the integrated gangs unit	New indicator	49	56	63	70	70	49	54	↑	The Project is working with 54 young people involved in gangs, and is on track to work with 70 young people by the end of the year. Local research has been commissioned to better understand the links between organised crime and street gangs. Community Safety has recruited an interim member of staff with gang-related expertise who is implementing the recommendations of a peer review and working closely with the IOM Strategic Lead.	
				Proportion of the Gang Exit caseload who are engaged in education, employment or work experience	New indicator						60% over 4 years		see comments		The current figure is based on a limited number of cases as data sources are still being mobilised. The Integrated Gang team is due to be fully operating from January 2014. The initial cohort under contract with NACRO contains 22 people; 35% of whom were meeting this target at end Q2 but only a percentage of this group is eligible for work or employment due their immigration status or their being in custody. Due to the nature of the cohort being dealt with the target does not appear appropriate and will be monitored with a view to renegotiating the target for 2014/15.
				Develop the partnership response to reducing reoffending through an integrated approach									see comments	↑	Gang workers to report through a single management structure to an Operational Manager as part of Haringey's IOM-developed partnership strategy and referral pathways
Outcome 3: Break the cycle of domestic and gender based violence (DGBV) by	Dr Jeanelle de Gruchy (Director of Public Health)	Althea Cribb (DGBV Strategic Lead, CST)	Nia Services (IDVA) Standing together (MARAC) Police (repeat victimisation)	% of closed IDVA cases (Nia target)	New indicator	75.0%	75.0%	75.0%	75.0%	75.0%	97%	100%	↑	Key IDVA service now up and running. Further capacity will be subject to evaluation	

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violence (DGBV) by working in partnership to promote healthy and safe relationships			victimisation) Hearthstone (repeat victimisation)	DV: proportion of referrals to the MARAC which are repeat referrals	7%					2.0%	17.0%	13.5%		In Q2, 13.5% of referrals to MARAC were repeat referrals against a target of 2%. The national and London averages are 24% and 21% respectively. This target was set before the intervention levels increased. An additional focus on the MARAC will have led practitioners to be more proactive in referring victims. An audit is being planned in December to look at the outcomes of the MARAC and assess the impact the process has for victims. This target should be reviewed before year end.	
				DV: percentage of victim-survivors who do not withdraw from the criminal justice process (Nia target)	Not available	80.0%	80.0%	80.0%	80.0%	80.0%	75.0%	73.0%	see comments	Additional IDVA workers will now be working with a higher caseload and percentage outcomes will be more challenging to meet.	
				Uptake of accredited perpetrator programmes (FROM 2014/15)	New indicator									see comments	Starts next financial year
				Repeat victimisation (MPS)	New indicator									see comments	These data are now available from the MPS Centre. DGBV Lead to work with the police to progress this as part of Operation Dauntless.
				Repeat cases (Hearthstone)	To be confirmed						Baseline to be set	17.5%	22.6%		This is not yet recorded for every case but will be going forward. Indicator title changed to Repeat cases and a baseline needs to be set from next year.
Outcome 4: Reduce re-offending (including a focus on transition from youth to adult)	Andrew Blight, ACO Probation (adults) Supt Stephen Clayman (youths)	Gareth Llywelyn-Roberts (IOM Strategic Lead), Marion Morris, DAAT Strategic Lead (DIP Lead), Public Health	Gizel Hulusi (London Probation Trust)	increase the Integrated Offender Management cohort from 70 to 310 cases (by 25 in year 1)	70	76	82	88	95	95	75	81		The IOM cohort has increased by six in Q2 2013 taking the total cohort to 81 against an end of year target of 95. This is on track and will achieve the end of year target. An IOM Strategic Lead is now in post and a significant increase in the cohort will be achieved as a result of the work being undertaken by this role the end of year target will be exceeded by the end of Q3.	
				Reduce re-offending for the IOM cohort by 40% over 4 years	New indicator						40% over 4 years		see comments		The re-offending data for the IOM cohort previously available through the London Probation Trust is no longer available on a borough basis. The borough specific reporting process is being developed and the data will be available for the end of Q3. The ID-IOM IT system will also be made available to borough's by the Home Office from December and will provide the re-offending data through standardised reports. investigated in Q4
				Reoffending rate (early estimate) for the DIP cohort	21%				20% (12 month period)	20% (12 month period)	24%	22%		This is a 4 year target and must be viewed as a trend with the overall direction of travel being positive. Performance is significantly better than the London and England rate of 26% and 27% respectively. Four year end target position is 10% and we are on track for this to be achieved.	
				Reduce the number of females re-entering custody (IOM cohort)	New indicator					20% over 4 years		see comments		The IOM cohort now includes a small number of female offenders for the first time. The case management and referral process for women, who often have specific needs, are in development and the number of females in the cohort will be increased from April 2014 when the Holloway Prison link worker is in place. The cohort is currently too small to make monitoring valid and will be monitored and updated as the female IOM caseload increases.	
				Successful Drug Completions - Opiates	13.7%					11% - 14%		13.8%		Performance for opiate users stable and for non-opiate users has improved significantly. The target over the 4 year period is to be within top quartile ranges among statistically comparable boroughs whilst improving from baseline performance. (Note if the top quartile range changes over this four year period then the target would be adjusted to reflect this but would still be within the top quartile range).	
				Successful Drug Completions - Non Opiates	39.8%					44% - 55%		48.6%		Following a re-tender, new service provision will be in place by January 2014 and will be more integrated and recovery focused.	
Outcome 5: Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime and theft)	Supt Mark Wolski & Stephen McDonnell (Dep Director, LBH)	Otis Williams, Senior Policy Officer	Karl Thomas (Police BIU) & Peter de Bourg (Business Intelligence Team, LBH)	Incidents of anti-social behaviour - number of ASB-related CAD calls	12,392	3,358	3,362	2,565	2,293	11,772 (5% reduction)	3,091	3,756		Slight increase against profiled target but this follows a 28% reduction in 2012/13 compared to 2011/12 and a 12% fall in Q1 this year compared to Q1 2012. The summer ASB initiative contributed to this. Cumulative performance for Apr-Sep 2013 shows no change (6,620 incidents or 16 fewer compared to last year)	
				ASB repeat calls to police (10 or more calls within a 24 week period)	12 (out of 584)	11	11	11	11	11 (7% reduction)	10	12		New ASB Pod launched June 24 as part of the police's new case management approach the ASB related emergency calls. Includes 4 dedicated officers identifying possible repeat victim cases. This has led to an increase in the number of ASB calls considered	
				ASB victims and witnesses supported by Victim Support	New indicator	-	5	15	15	Originally 60 project now to commence q3 = revised target of 35		see comments		ASB Victims Worker recruited and commenced role at the end of Q2 (30.09.13). Performance update to be provided for Q3 and Q4 in due course	
				Community confidence in dealing with ASB (Victim Support satisfaction survey)	New indicator	-	-	-	-	Baseline to be set in current year (q3&4) then 2% target increase from year 2		see comments		As above	
				ASB: number of successful outcomes at court supported by victims coming forward	New indicator	-	-	-	-	Baseline to be set in current year		see comments		As above	
				Proportion of ASB Partnership Action Group cases that are successfully resolved	55% (18/33)	60%	60%	60%	60%	60%	80.0%	94.5%		The number of ASBPAG cases in Q2 increased by 2 to 37 and the proportion of cases also increased by 15% to 94.5%. Both Q1 and Q2 are exceeding their annual target of 60%	

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Outcome 6: Deliver the Prevent Strategy	Spencer Aldensmith (LFB Commander)	Leon Joseph, PVE Lead	Performance will be monitored through the delivery plan and quarterly via the Home Office. Milestones will be agreed for all additional HO funded projects	Performance will be monitored through the delivery plan and quarterly via the Home Office. Milestones will be agreed for all additional HO funded projects	-	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	On track	↑	Delivery Plan signed off by (HPDG) and presented to CSP and Home Office. 3 funded projects were awarded to start in Dec as agreed. Training delivered in September YOS; Families First Team; Training delivered in October; CYPs First Response, Libraries Single Frontline Enforcement; Training delivered in November; Homes for Haringey, Fire brigade; Training to be delivered in January/Feb/Mar: ASBAT Team, Homes for Haringey; Haringey Secondary Schools; School Nurses and Health Visitors; Trading Standards. Channel Panel Review complete. Community Safety Chair installed (Manager of Community Safety)	
Youth offending	YOT		Steve Milne (YOS Analyst)	First time entrants to the Youth Justice System (Rates per 100,000 of 10-17 year olds. Rolling year data)	690					1,436 (243)	601 (143)		↑	These are the latest data. The number of first time entrants has continued to decrease. This is much lower than the family average. Less young people are entering the youth justice system. This is due to the success of the Triage service which diverts low-tariff offenders. There has also been a reduction in the number offences committed
				Use of custody for young offenders (Rate per 1,000 of 10-17 year olds. Population = 23,370)	1.94 (46)					2.57 (50)	2.11 (50)		↑	This is the latest data. There were 4 more custodies than the previous period. However, the rate is much lower than previous years. Despite a reduction of offences the gravity of seriousness of offences is higher than previous years. Custody panels meets regularly to discuss those at risk of custody.
				Youth reoffending rate (YOS clients)	44.7% (Oct09-Sep10)	41.0%	41.0%	41.0%	41.0%	41.0%	49.5% (Oct10-Sep11)		↓	The latest available data for the youth re-offending rate are two years old and should be considered alongside local information. Published data for Haringey ws that 49.5% of offenders in the October 2010 to September 2011 cohort reoffended compared to 44.7% for the previous full year. Similar increases have been seen across our Statistical Neighbours, though Haringey's rate remains higher than the group average Re-Offending rates continue to increase to their highest ever level. This is contrary to local analysis where it shows a re-offending rate of 43%. The YJB have contacted to organise a matching exercise with the Police data. Due to decrease in first time entrants the caseload consists of a smaller yet more complex group with far more challenging issues.
	Mike Landy (BEH Mental Health Trust)		Mark Landy, MHT	Forensic mental health assessments in Haringey police stations					448	1,109	2,115	↑	Haringey is soon to be announced as a London pilot for police and court liaison for all age groups and to include gangs and clients with a range of vulnerabilities	
				Serious youth violence offences	181	47	49	35	40	172 (5% reduction)	54	60		Serious Youth Violence (SYV) measured by the police has increased by 6 (11.1%) to 60 offences in Q2 over Q1, missing its Q2 target by 23%. Significant reductions in Q3 and Q4 are required in order to achieve the annual target of 172 (5% reduction). Cumulative performance shows SYV has increased slightly by 7.5% (8 offences) to 114 in Apr - Sep 2013 compared to the same period last year. London saw a greater increase of 14.1% during the same period. YOS data show a positive trend for resident youths.

Key	
	Missing target by more than 10%
	On target
	Up to 10% over target
	Positive direction of travel
	Negative direction of travel